# **Commonwealth of Massachusetts**



# Reports on Compliance and Internal Controls in Accordance with Government Auditing Standards and the Requirements of OMB Circular A-133 and the Schedule of Expenditures of Federal Awards

For the Fiscal Year Ended June 30, 2002

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Comptroller of the Commonwealth

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"After eight consecutive sub-.500 seasons, including a second straight ninth-place finish in the American League in 1966, Red Sox general manager Dick O'Connell decided to place his faith in the young, brash, and confident Dick Williams, who had successfully managed his Triple-A affiliate in Toronto. After accepting the job, Williams was asked how he thought the team would do in the upcoming 1967 season. He predicted, "We'll win more than we lose."

Beating 100 to 1 odds to win the American League pennant with a team of young players and two budding superstars in Carl Yastrzemski, who won the MVP and the Triple Crown, and Jim Lonborg, who won the Cy Young Award, the team became known as the "Impossible Dream" Red Sox. Unfortunately they fell one game short of a World Series Championship, losing Game 7, 7-2, to the St. Louis Cardinals.

In a different era and a different sport, but part of the same starving-for-a-championship fan base, New England Patriots head coach Bill Belichick, off a 5-11 last-place season in the American Football Conference East division in 2000, said of his team's chances in 2001, "We'll be more competitive. We'll have more depth."

On the evening of February 3, 2002, at the Superdome in New Orleans in a suspended second or two, kicker Adam Vinatieri proceeded toward the ball with short, swift steps, driving it with the full force of his right leg, creating a perfect follow-through that sent the ball end-over-end 48 yards through the uprights and into all time. Vinatieri extended his arms in triumph.

The Patriots –the "Impossible Team" –had paid back St. Louis for an entire generation of frustrated Boston sports fans, beating the 14-point favorite St. Louis Rams in Super Bowl XXXVI, 20-17.

Hearts raced as the historic significance of the evening turned screams and cheers to tears. From the players to the coaches, from the owner to the fans watching at the Superdome, and from bars in Copley Square in Boston to the "End Zone" in Foxboro, people were watching—almost 1.3 million viewers, the most-watched program in Boston television history.

This sportswriter sat motionless in his seat in the press box at the Superdome in New Orleans, as the field area was a sky of confetti and players were leaping onto the field and into each other's arms.

Quickly, with an NFL type hovering over my shoulder, waiting for the ballot I was contemplating, I had to make the tough decision on who would be the game MVP. After all, what I had witnessed through 16 games and an equally improbable postseason was the epitome of the word team."

From The Impossible Team
The Worst to First Patriots' Super Bowl Season
By Nick Cafardo
Triumph Press

Cover photography courtesy of George Martell and the Boston Herald

The Patriots coming onto the field of the Superdome after being introduced not as individual players, but at their request, as a team.

The Patriots Superbowl championship was the first in the franchise's 42-year history.

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Shannon P. O'Brien
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A. Joseph DeNucci *Auditor* 

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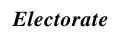
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Barbara A. Dortch-Okara Chief Justice for Administration and Management, Trial Court



# Legislative Branch

House of Representatives

# Executive Branch State Auditor

Governor Lieutenant Governor Governor's Council Attorney General Inspector General Office of the Comptroller

Sheriffs

Secretary of the Commonwealth

Treasurer and Receiver General Office of Campaign and Political Finance

District Attorneys Ethics Commission

Disabled Person Protection Commission Independent Offices and Commissions

# Judicial Branch

Supreme Judicial Court Appeals Court Trial Court Committee for Public Counsel Board of Bar Examiners Commission of Judicial Conduct Mental Health Legal Advisors

# State Agencies

Administration and Finance Executive Office Secretary of Administration and Finance Developmental Disabilities Council Appellate Tax Board Fiscal Affairs Division Operational Services Division Civil Service Commission Department of Revenue Department of Veterans' Services Division of Administrative Law Appeals Division of Capital Asset Management and Maintenance Group Insurance Commission Commission Against Discrimination Teachers' Retirement Board Public Employee Retirement Administration Commission

Public Safety

Human Resource Division

George Fingold Library

Information Technology Division

Bureau of State Office Buildings

Massachusetts Office on Disability

Executive Office of Public Safety Architectural Access Board Board of Building Regulations Committee on Criminal Justice Criminal History Systems Board Criminal Justice Training Council Department of Correction Department of Fire Services Department of Public Safety Department of State Police Governor's Highway Safety Bureau Massachusetts Emergency Management Agency Merit Rating Board Military Division/ Massachusetts National Guard Chief Medical Examiner Parole Board Registry of Motor Vehicles Sex Offender Registry

#### **Economic Development**

Department of Economic Development

#### **Housing and Community Development**

Department of Housing & Community Development

#### **Education**

Department of Education Board of Higher Education University of Massachusetts System State and Community Colleges Educational Quality & Accountability

#### Elder Affairs

Executive Office of Elder Affairs

#### Environmental Affairs

Executive Office of Environmental Affairs Department of Environmental Management Department of Environmental Protection Fisheries and Wildlife Environmental Law Department of Food and Agriculture Metropolitan District Commission State Reclamation Board

#### **Transportation and Construction**

Low Level Radioactive Waste

Executive Office of Transportation and Construction Massachusetts Highway Department Massachusetts Aeronautics Commission

#### **Board of Library Commissioners**

#### Health and Human Services

Executive Office of Health and **Human Services** Department of Mental Health Department of Mental Retardation Department of Public Health Department of Social Services Department of Transitional Assistance Department of Youth Services Division of Medical Assistance Division of Health Care Finance & Policy Massachusetts Commission for the Blind Massachusetts Commission for the Deaf and Hard of Hearing Massachusetts Rehabilitation Commission Office for Child Care Services Office for Refugees and Immigrants

#### Labor

Department of Labor & Work Force Development Division of Employment and Training Division of Industrial Accidents Board of Conciliation and Arbitration Joint Labor Management Committee Labor Relations Commission

Soldier's Home Chelsea, Holyoke

#### **Consumer Affairs**

Office of Consumer Affairs & Business Regulations Alcoholic Beverages Control Commission Board of Registration in Medicine Department of Telecommunications and Energy Division of Banks Division of Energy Resources Division of Insurance Division of Professional Licensure Division of Standards State Racing Commission

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